

FAMILIES & SOCIAL CARE DIRECTORATE SUMMARY JANUARY 2011-12 FULL MONITORING REPORT

1. FINANCE

1.1 REVENUE

1.2 CAPITAL

1.2.1 All changes to cash limits are in accordance with the virement rules contained within the constitution and have received the appropriate approval via the Leader, or relevant delegated authority.

The capital cash limits have been adjusted to reflect the position in the 2012-15 MTFP as agreed by County Council on 9 February 2012, any further adjustments are detailed in section 4.1.

1.2.2 **Table 3** below provides a portfolio overview of the latest capital monitoring position excluding PFI projects.

| | Prev Yrs Exp £m | 2011-12 £m | 2012-13 £m | 2013-14 £m | Future Yrs £m | TOTAL £m |
|---|-----------------------|---------------|---------------|---------------|------------------|---------------|
| Specialist Childrens' Services Portfolio | | | | | | |
| Budget | 59.691 | 14.937 | 0.221 | 0.000 | 0.000 | 74.849 |
| Adjustments: | | | | | | |
| Rephasing as per December Monitoring | | -0.529 | 0.529 | | | 0.000 |
| Early Year-completed project | -15.236 | | | | | -15.236 |
| Transforming Short Breaks-completed | -1.374 | | | | | -1.374 |
| Transforming Short Breaks-moved to MASH | -1.469 | -3.309 | | | | -4.778 |
| MASH Ashford | 1.469 | 3.309 | | | | 4.778 |
| | | | | | | 0.000 |
| Revised Budget | 43.081 | 14.408 | 0.750 | 0.000 | 0.000 | 58.239 |
| Variance | | -0.093 | 0.085 | 0.000 | 0.000 | -0.008 |
| split: | | | | | | |
| - real variance | | -0.008 | | | | -0.008 |
| - re-phasing | | -0.085 | 0.085 | | | 0.000 |
| | | | | | | |

1.2.3 Main Reasons for Variance

Table 4 below, details all forecast capital variances over £250k in 2011-12 and identifies these between projects which are:

- part of our year on year rolling programmes e.g. maintenance and modernisation;
- projects which have received approval to spend and are underway;
- projects which are only at the approval to plan stage and
- Projects at preliminary stage.

The variances are also identified as being either a real variance i.e. real under or overspending which has resourcing implications, or a phasing issue i.e. simply down to a difference in timing compared to the budget assumption.

Each of the variances in excess of £1m which is due to phasing of the project, excluding those projects identified as only being at the preliminary stage, is explained further in section 1.2.4 below.

All real variances are explained in section 1.2.5, together with the resourcing implications.

Table 4: CAPITAL VARIANCES OVER £250K IN SIZE ORDER

| portfolio | Project | real/ phasing | Rolling Programme | Approval to Spend | Approval to Plan | Preliminary Stage |
|-----------|--|------------------|----------------------|----------------------|---------------------|----------------------|
| | | | £m | £m | £m | £m |
| | Overspends/Projects ahead of schedule | | | | | |
| | | | 0.000 | 0.000 | 0.000 | 0.000 |
| | Underspends/Projects behind schedule | | | | | |
| | | | | | | |

1.2.4 Projects re-phasing by over £1m:

N/A

1.2.5 Projects with real variances, including resourcing implications:

There is a small real variance of -£0.008m in 2011-12.

1.2.6 General Overview of capital programme:

(a) Risks

The risks linked to the Families and Social Care Directorate must be similar to those felt throughout the Authority in this current financially suppressed climate. As a Directorate that works alongside many partners such as District Councils, Private/Voluntary Organisations and Primary Care Trusts (PCT) in order to provide the most comprehensive service delivery to our users, the risks to FSC are potentially compounded.

There are several schemes where there are potential claims for contractors or where KCC are taking legal actions against contractors.

(b) Details of action being taken to alleviate risks

The Directorate continues to closely monitor those risks associated with our partnership working arrangements on a regular basis through Divisional Management Teams which run alongside its over-arching capital strategy. However, the Directorate may not always be able to influence/control the final outcome.

| | 2011-12 | 2012-13 | 2013-14 | Future Years | Total |
|--|--------------|--------------|--------------|--------------|--------------|
| | £m | £m | £m | £m | £m |
| Modernisation of Assets (ASC&PH) | | | | | |
| Amended total cash limits | 0.366 | 0.015 | 0.000 | 0.000 | 0.381 |
| re-phasing | -0.269 | 0.255 | 0.014 | 0.000 | 0.000 |
| Revised project phasing | 0.097 | 0.270 | 0.014 | 0.000 | 0.381 |
| Mental Health SCE (ASC&PH) | | | | | |
| Amended total cash limits | 0.196 | 0.000 | 0.000 | 0.000 | 0.196 |
| re-phasing | -0.179 | 0.179 | 0.000 | 0.000 | 0.000 |
| Revised project phasing | 0.017 | 0.179 | 0.000 | 0.000 | 0.196 |
| Public Access - Approval to Spend (ASC&PH) | | | | | |
| Amended total cash limits | 0.295 | 0.000 | 0.000 | 0.000 | 0.295 |
| re-phasing | -0.222 | 0.222 | 0.000 | 0.000 | 0.000 |
| Revised project phasing | 0.073 | 0.222 | 0.000 | 0.000 | 0.295 |
| Mental Health SCP (ASC&PH) | | | | | |
| Amended total cash limits | 0.292 | 0.000 | 0.000 | 0.000 | 0.292 |
| re-phasing | -0.290 | 0.290 | 0.000 | 0.000 | 0.000 |
| Revised project phasing | 0.002 | 0.290 | 0.000 | 0.000 | 0.292 |
| IT Infrastructure (ASC&PH) | | | | | |
| Amended total cash limits | 0.284 | 0.610 | 0.000 | 0.000 | 0.894 |
| re-phasing | -0.197 | 0.197 | 0.000 | 0.000 | 0.000 |
| Revised project phasing | 0.087 | 0.807 | 0.000 | 0.000 | 0.894 |
| LD Good Day Programme (ASC&PH) | | | | | |
| Amended total cash limits | 1.019 | 3.777 | 0.093 | 1.002 | 5.891 |
| re-phasing | -0.373 | 0.373 | 0.000 | 0.000 | 0.000 |
| Revised project phasing | 0.646 | 4.150 | 0.093 | 1.002 | 5.891 |
| Transforming Social Care - Approval to Spend (ASC&PH) | | | | | |
| Amended total cash limits | 0.320 | 0.000 | 0.000 | 0.000 | 0.320 |
| re-phasing | -0.297 | 0.297 | 0.000 | 0.000 | 0.000 |
| Revised project phasing | 0.023 | 0.297 | 0.000 | 0.000 | 0.320 |